Thin-Haul Aviation Operations Study

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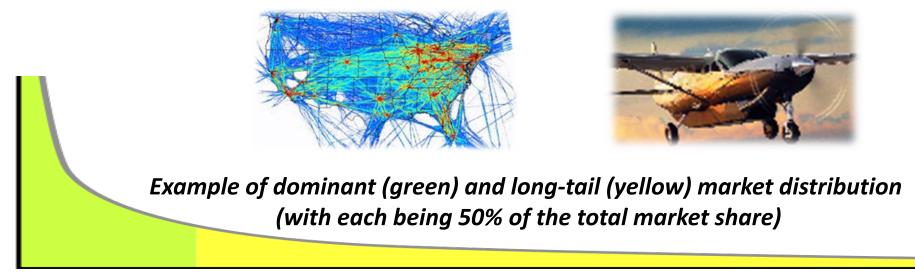
Outline

- Introduction to "thin-haul" operations
- Dramatic reductions in operating costs anticipated by Distributed Electric Propulsion (DEP) aircraft concepts
- Focus of our research in DEP-enabled thin-haul operations



What are Thin-Haul Operations?

Thin-Haul Commuters provide Essential Air Services to small communities with 'thin' passenger trip distributions. New business models and technologies are developing across many industries to capture 'long-tail' markets instead of focusing only on dominant markets. (see The Long-Tail: Why the Future of Business is Selling Less of More)



Trip Distribution

This is a market valued by the U.S. Congress, which provided \$263M in funding to Essential Air Services (EAS) in 2015 to assure aviation access to over 160 remote and underserved communities.



Thin-Haul: Many Business Models

Airbus to Join Forces With Uber for On-Demand Helicopter Service, CEO Says

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Updated Jan. 18, 2016 10:13 a.m. ET

L STREET JOURNAL

- Scheduled Operations
 - Small capacity aircraft
 - < 10 seats</p>
 - Short missions

MOKULELE

BOUTIQUE AIR

• <300 nm

≈ SURFAIR

- Limited ground infrastructure
 - Limited TSA involvement
 - Small terminals / No gates

Cape Air.

- On-Demand Operations
 - Taxi & charter operators
 - Piston aircraft
 - Multiengine jet aircraft
 - Regional to intercontinental ops.
 - Limited ground infrastructure
 - Usually operate from FBOs

IMAGINE Air

No TSA involvement

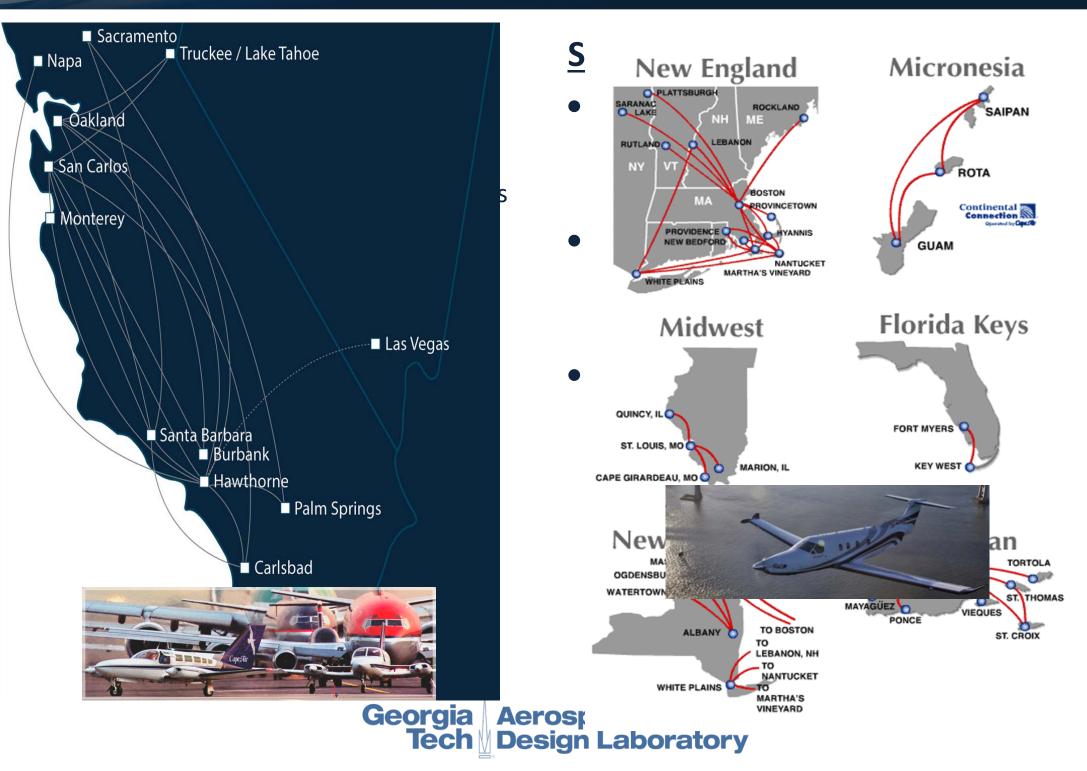
NETJETS

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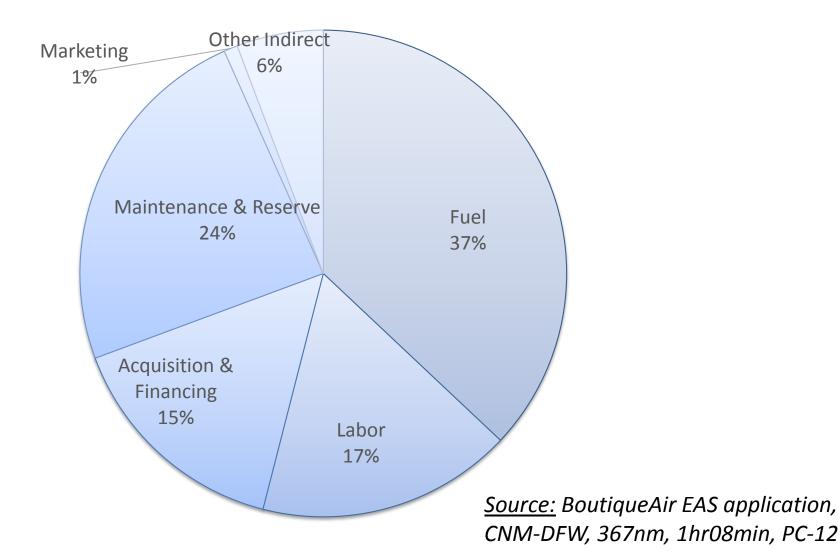
JETLINX

LINEAR

Thin Haul: Two Successful Operators



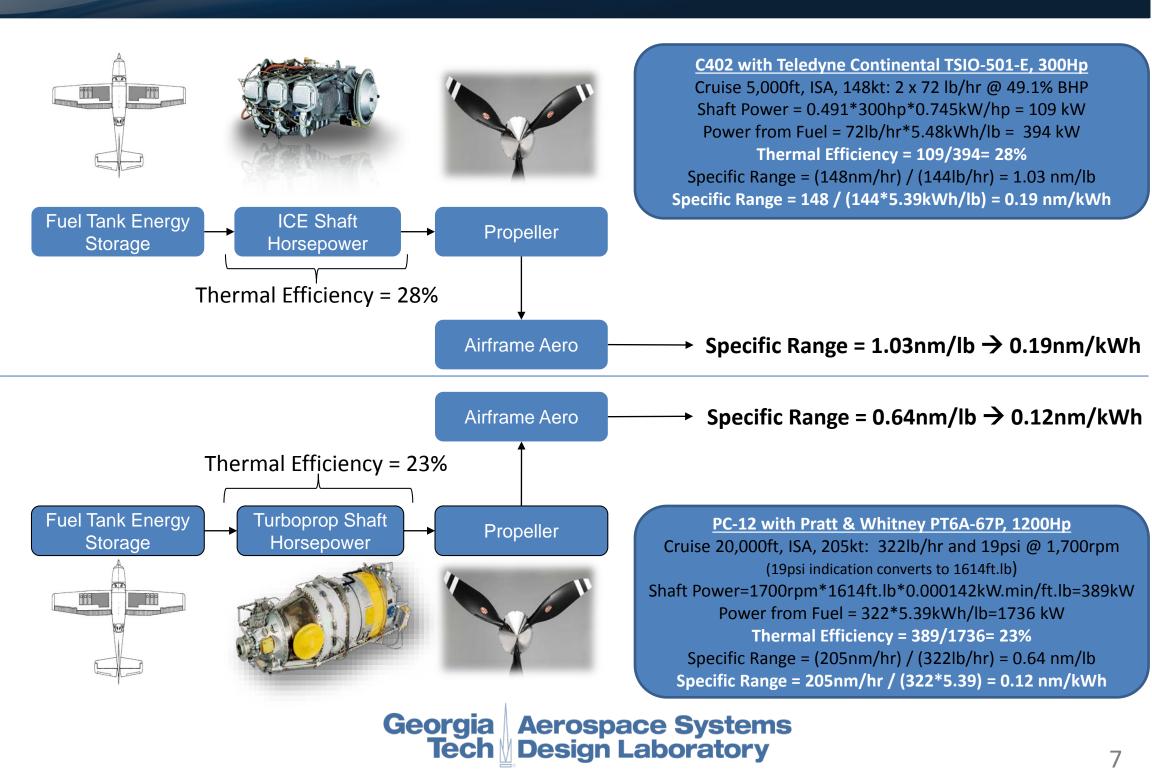
Thin-Haul Operating Costs



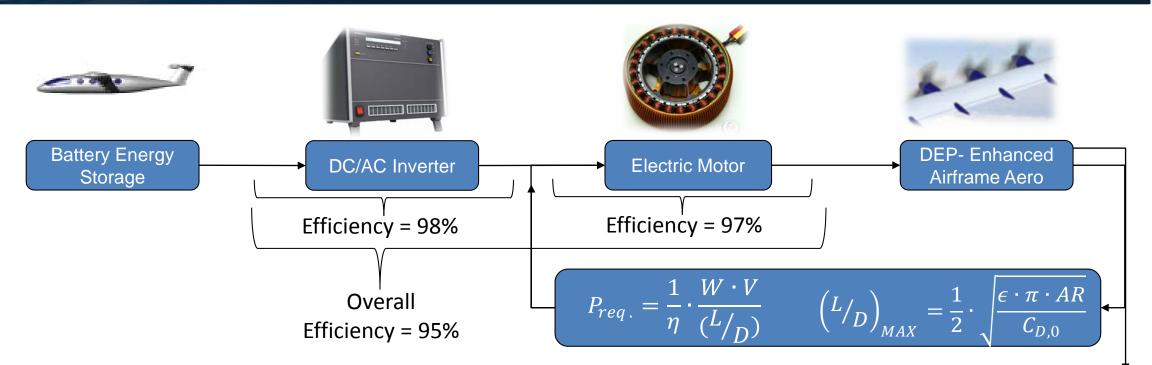
Fuel is typically one of the largest cost components and its price is very volatile

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What Drives Fuel Burn?



DEP: A Technology to Revolutionize Thin-Haul



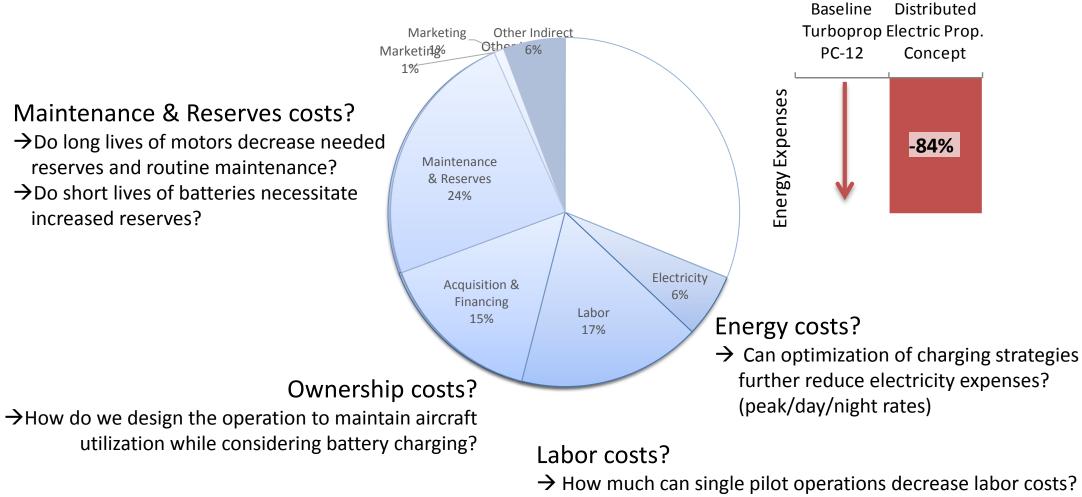
"Specific Range" = 0.71nm/kWh (Initial Distributed Electric Propulsion concept studies)

	Best Case Scenario (New England Area)	Likely Scenario (New England Area)	Worst Case Scenario (New England Area)
AVGAS 100LL (US\$/gal)	4.04	5.00	8.99
Jet A-1 (US\$/gal)	2.80	4.45	7.95
Industrial Electricity (US\$/kWh)	0.38	0.12	0.16
C402 Piston with AVGAS-100LL	0.65 \$/nm	0.81 \$/nm	1.45 \$/nm
PC12 Turboprop with Jet A1	0.80 \$/nm	1.03 \$/nm	1.84 \$/nm
Initial DEP Concept Studies	0.03 \$/nm	0.16 \$/nm	0.19 \$/nm

Dramatic improvements in energy conversion efficiency and higher L/D significantly decreases energy costs

Impacts of DEP on Operating Costs

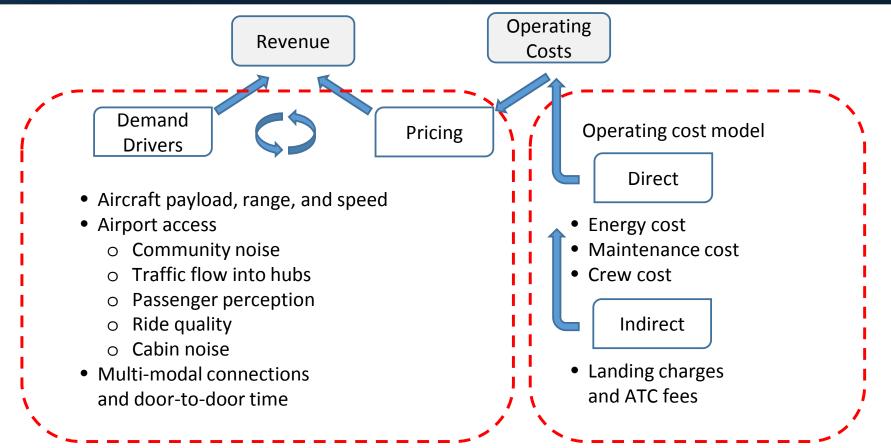
<u>Baseline:</u> BoutiqueAir EAS application, CNM-DFW, 367nm, 1hr08min, PC-12



→ Can battery charging strategies be devised to manage turn around times and prevent idling crews at out-stations?

Many possibilities for reducing overall operating expenses by design of DEP aircraft and associated operating paradigms

Reducing Operating Costs Drives Demand



Pricing, demand, and operating costs are strongly coupled:

- Route level elasticity / Short haul ops. / North America : ~ -1.5, e.g. a 10% decrease in price results in an increase in demand by more than 15% (IATA Air Travel Demand April 2008)
- Thin-haul operations even more elastic due to modal substitution on very short routes

Strong incentive to decrease operating costs in order to lower ticket prices and stimulate demand...

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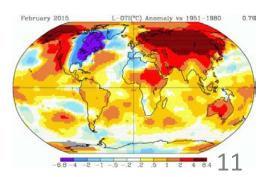
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Focus of Our Research

- Model existing thin-haul commuter networks
 - Cape Air, Surf Air, and ImagineAir as case studies

- Model the impact of DEP aircraft concepts developed by Joby Aviation on operations in these thin-haul networks
 - Operations infrastructure & schedule
 - Operator economics (DOC & IOC)
 - Emissions (lowering aviation CO2)





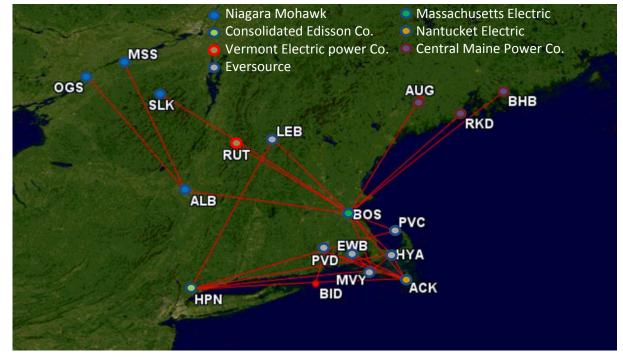


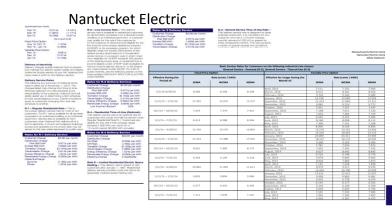
Electrical Usage Study for Cape Air-like Network

- To estimate electrical energy expenses, data such as the following are required:
 - Utility provider
 - Electricity price schedule
 - Peak power
 - Energy need
- Airports in the Cape Air network are served by many different utility providers
 - Eversource
 - Niagara Mohawk
 - ...
- Each provider has its own electricity price schedule
 - Ex: Nantucket Electric



- Estimating peak power <> Estimating number of chargers required
- Number of chargers <> Number of aircraft that can be recharged simultaneously
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G-3 – General Service Time-of-Use Rate –

This delivery service rate is designed for large business customers. It is mandatory for any customer who has a 12-month average monthly demand of 200 kW or greater for three consecutive months. This rate contains a variety of special clauses and conditions, including different rates during "Peak" and "Off-Peak" hours, which are defined later in this document.

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200.00 per month
\$3.92 per kW
1.347¢ per kWh
0.594¢ per kWh
(0.157)¢ per kWh
2.040¢ per kWh
0.987¢ per kWh
e 0.050¢ per kWh
2.518¢ per kWh
2.027¢ per kWD

Way Forward and Collaboration...

- Extend computation of energy prices to each airport in case study networks:
 - Estimate peak power at each airport per day
 - Estimate total energy need at each airport per day



- Requires collaboration with operators to analyze network schedules, track aircraft tail-numbers, estimate turn around times, and estimate number of simultaneous battery charges
- Analyze impact of DEP aircraft on operations:
 - Impact on turn around time
 - Impact on rotations of crews
 - Impact on maintenance reserves



Requires collaboration with operators to fully understand multi-faceted operational considerations and constraints

• Optimize and refine DEP thin-haul concept of operations to improve operating costs, e.g. optimization of battery charge strategies to mitigate impact on utilization and to reduce electricity rates

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Questions?



